



The
Health
Foundation
Inspiring
Improvement

Researcher management and breaches policy

Safe People

18-19 September 2015

Before we start

- The Health Foundation's secure environment is used by members of two in-house teams
- I completely agree with Felix, researchers and analyst can make or break your secure environment
- One of the first slides any THF analyst will see...

Trust

Trust is the most important control!

- Data controllers trust the Health Foundation
- The Health Foundation trusts us
- We need to trust each other

No blind trust!

Building trust

Protect researchers

- Show researchers and analyst that good Information Governance protects them as much as it protects data subjects
- Explain what controls are in place and why
 - We use the 5 Safes framework for that
- If controls don't work for users, change them
 - No need to sit and wait for them to find a work-around
- Continuous improvement

Work together

- Work WITH the researcher at all stages of the process
 - Data application
 - Data preparation
 - Data analysis
 - Disclosure control
- Don't tell researchers 'NO' without explaining why.



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Include researchers in Information Governance

Joined thinking

By involving researchers in the development of policies and procedures, they gain a better understanding, and become 'Safer' people

- The Information Security Manager is also a researchers
- Both teams have researchers as Information Security Marshalls
- Our ISMG has members from across the organisation, including researchers

Approved Researchers

- All researchers to complete Information Security Induction Training
- All researchers to complete the UKDS, HMRC, ONS and ADRN joined accreditation training
 - James and Mark
- Formal paperwork
 - Non-disclosure agreement
 - Terms of Use

Carrot and stick

- Being able to access data through a RDC is a big carrot
 - Make sure users are aware of that!
- The carrot should be bigger than the stick!
 - Secure data should add value
 - Innovative research
 - New data sources
- How big is the stick?



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Breaches policy

Security Events vs Incidents

- Breach of procedure → Security event
 - e.g. risk of disclosure, but no breach of confidentiality
- Breach of legislation or DSA → Security incident
- Security events are GOOD!
 - Opportunity to improve
 - Opportunity to re-train

Penalties

- Official warning
- Temporary suspension
- Permanent suspension

- Temporary suspension of institution
- Permanent suspension of institution

- Withdrawal of a researcher's funding
- Withdrawal of an institution's funding

There is always, jail time

In-house perspective

- Much more difficult
- By suspending a researcher
 - Add to workload of colleagues
 - Harm work of the foundation
 - Difficult atmosphere at work
- Don't go easy on the researchers
- Early warning systems!
 - Re-training

Conclusion

- Include researchers in Information Governance
- Work with the researchers to achieve the goals of a project
- Trust researchers
- Build your own trust!

Security incidents are rare!

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